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August 7, 2026

**Consolidated Financial Results  
for the Three Months Ended June 30, 2026  
(Under Japanese GAAP)**

|                                                             |                                                                                                                  |
|-------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| Company name:                                               | Keihan Holdings Co., Ltd.                                                                                        |
| Listing:                                                    | Tokyo Stock Exchange                                                                                             |
| Securities code:                                            | 9045                                                                                                             |
| URL:                                                        | <a href="https://www.keihan.co.jp/">https://www.keihan.co.jp/</a>                                                |
| Representative:                                             | Yoshihiro Hirakawa, Representative Director & President                                                          |
| Inquiries:                                                  | Norio Shirono, Executive Officer, General Manager of Accounting and Finance Division,<br>Group Management Office |
| Telephone:                                                  | +81-6-6944-2527                                                                                                  |
| Scheduled date to commence dividend payments:               | -                                                                                                                |
| Preparation of supplementary material on financial results: | Yes                                                                                                              |
| Holding of financial results briefing:                      | None                                                                                                             |

(Yen amounts are rounded down to millions, unless otherwise noted.)

**1. Consolidated financial results for the three months ended June 30, 2026  
(from April 1, 2026, to June 30, 2026)**

(1) **Consolidated operating results (cumulative)**

(Percentages indicate year-on-year changes.)

|                                  | Operating revenue |       | Operating profit |     | Ordinary profit |      | Profit attributable to owners of parent |     |
|----------------------------------|-------------------|-------|------------------|-----|-----------------|------|-----------------------------------------|-----|
|                                  | Millions of yen   | %     | Millions of yen  | %   | Millions of yen | %    | Millions of yen                         | %   |
| Three months ended June 30, 2026 | 75,163            | 3.2   | 13,128           | 1.3 | 13,223          | 4.6  | 9,355                                   | 0.0 |
| Three months ended June 30, 2025 | 72,827            | -10.0 | 12,960           | 1.9 | 12,636          | -1.5 | 9,354                                   | 3.0 |

|       |                      |                                  |                         |
|-------|----------------------|----------------------------------|-------------------------|
| Note: | Comprehensive income | Three months ended June 30, 2026 | ¥11,318 million (17.0%) |
|       |                      | Three months ended June 30, 2025 | ¥9,675 million (-4.3%)  |

|                                     | Basic earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------------|----------------------------|
|                                     | Yen                      | Yen                        |
| Three months ended<br>June 30, 2026 | 92.72                    | 92.71                      |
| Three months ended<br>June 30, 2025 | 92.68                    | 92.66                      |

## (2) Consolidated financial position

|                      | Total assets    | Net assets      | Equity capital ratio |
|----------------------|-----------------|-----------------|----------------------|
|                      | Millions of yen | Millions of yen | %                    |
| As of June 30, 2026  | 942,188         | 350,764         | 36.3                 |
| As of March 31, 2026 | 909,545         | 349,563         | 37.5                 |

|            |        |                      |                  |
|------------|--------|----------------------|------------------|
| Reference: | Equity | As of June 30, 2026  | ¥341,990 million |
|            |        | As of March 31, 2026 | ¥341,128 million |

## 2. Cash dividends

|                                              | Annual dividends per share |                    |                   |                 |        |
|----------------------------------------------|----------------------------|--------------------|-------------------|-----------------|--------|
|                                              | First quarter-end          | Second quarter-end | Third quarter-end | Fiscal year-end | Total  |
|                                              | Yen                        | Yen                | Yen               | Yen             | Yen    |
| Fiscal year ended March 31, 2026             | -                          | 0.00               | -                 | 100.00          | 100.00 |
| Fiscal year ending March 31, 2027            | -                          |                    |                   |                 |        |
| Fiscal year ending March 31, 2027 (forecast) |                            | 0.00               | -                 | 86.00           | 86.00  |

Note: Revisions to the forecast of cash dividends most recently announced: None

## 3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026, to March 31, 2027)

(Percentages indicate year-on-year changes.)

|                                      | Operating revenue |      | Operating profit |       | Ordinary profit |       | Profit attributable to owners of parent |       | Basic earnings per share |
|--------------------------------------|-------------------|------|------------------|-------|-----------------|-------|-----------------------------------------|-------|--------------------------|
|                                      | Millions of yen   | %    | Millions of yen  | %     | Millions of yen | %     | Millions of yen                         | %     | Yen                      |
| Six months ending September 30, 2026 | 154,800           | 7.2  | 20,000           | -9.6  | 18,300          | -13.4 | 13,800                                  | -12.7 | 136.77                   |
| Full year                            | 321,800           | -3.2 | 42,400           | -13.7 | 38,100          | -18.8 | 29,000                                  | -13.6 | 287.41                   |

Note 1: Revisions to the earnings forecasts most recently announced: None

Note 2: The average number of shares outstanding during the period, which is used as the basis for calculating basic earnings per share, is based on the number of issued shares (excluding the number of treasury shares) as of March 31, 2026.

**\* Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies other than (i): None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None

(4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

|                      |                    |
|----------------------|--------------------|
| As of June 30, 2026  | 106,816,403 shares |
| As of March 31, 2026 | 106,816,403 shares |

- (ii) Number of treasury shares at the end of the period

|                      |                  |
|----------------------|------------------|
| As of June 30, 2026  | 5,915,968 shares |
| As of March 31, 2026 | 5,915,556 shares |

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

|                                        |                    |
|----------------------------------------|--------------------|
| First three months ended June 30, 2026 | 100,900,582 shares |
| First three months ended June 30, 2025 | 100,928,450 shares |

- \* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

- \* Proper use of earnings forecasts, and other special matters

(Caution regarding forward-looking statements and others)

Forward-looking statements, including the earnings forecasts stated in these materials, are based on information currently available to the Company and certain assumptions deemed reasonable, and are not intended as a guarantee that they will be achieved by the Company. Actual results may differ materially from the earnings forecasts due to various factors.

For the assumptions used as the basis for the earnings forecasts and special remarks regarding the use of the earnings forecasts, please refer to “(3) Explanation of consolidated earnings forecasts and other forward-looking statements” in “1. Overview of operating results, etc.” on page 3 (Attached Material).

(How to obtain supplementary material on financial results)

“First Quarter of FY2027 (Ended June 30, 2026) Supplementary Materials for Financial Results” has been posted on the Company’s website and disclosed on TDnet today.

○ Index - Attached Material

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## 1. Overview of operating results, etc.

### (1) Overview of operating results for the three months

In the three months ended June 30, 2026, the Group strived to improve its business performance through aggressive sales activities in each business segment. As a result, operating revenue was 75,163 million yen (up 2,336 million yen, or 3.2%, year-on-year), operating profit was 13,128 million yen (up 168 million yen, or 1.3%, year-on-year), and ordinary profit, which was calculated by adding or subtracting non-operating income or expenses to or from operating profit, was 13,223 million yen (up 586 million yen, or 4.6%, year-on-year). Profit attributable to owners of parent, which is calculated by adding or subtracting extraordinary profit or loss to or from ordinary profit and deducting income taxes and profit attributable to non-controlling interests, was 9,355 million yen (up 1 million yen, or 0.0%, year-on-year).

The business performance by segment is as follows.

#### (i) Transportation

In the Railway business, revenue increased due to factors such as a fare revision, implemented by Keihan Electric Railway Co., Ltd. on October 1, 2025, despite the reactionary decline from the effect of Expo 2025 (Osaka, Kansai, Japan), which took place in the previous fiscal year.

In the Bus business, revenue decreased mainly due to the absence of revenue from visitor transport services for Expo 2025 (Osaka, Kansai, Japan) in the previous year.

As a result, overall operating revenue for the Transportation segment was 25,154 million yen (up 1,362 million yen, or 5.7%, year-on-year), and operating profit was 5,045 million yen (up 609 million yen, or 13.7%, year-on-year).

#### (ii) Real estate

In the Real estate sales business, revenue increased due to sales of properties such as “The FINE Tower NAGOYA IMAIKE” and “FINE Residence Kyoto Gojo Dori,” despite the absence of sales from condominiums such as “FINE Residence Takasaki Sayacho” that were recorded in the same period of the previous year.

In the Real estate leasing business, revenue increased due to factors such as contributions from “YODOYABASHI Station One,” which opened in the previous fiscal year.

As a result, overall operating revenue for the Real estate segment was 28,556 million yen (up 2,175 million yen, or 8.2%, year-on-year), and operating profit was 5,548 million yen (up 592 million yen, or 11.9%, year-on-year).

#### (iii) Retail distribution

In the Shopping mall management business, revenue increased mainly due to contributions from “YODOYABASHI Station One,” which opened in the previous year.

In the Store business as well, revenue increased mainly due to contributions from the “UNIQLO KANSAI AIRPORTS DEPARTURE AREA SHOP” which just opened in June 2026.

As a result, overall operating revenue for the Retail distribution segment was 13,764 million yen (up 60 million yen, or 0.4%, year-on-year), and operating profit was 708 million yen (up 176 million yen, or 33.3%, year-on-year).

#### (iv) Leisure & Service

In the Hotel business, revenue decreased due to factors such as the reactionary decline in the Osaka area from the effect of Expo 2025 (Osaka, Kansai, Japan), which took place in the previous year, and the effect of the Chinese government calling for its citizens to refrain from visiting Japan.

As a result, overall operating revenue for the Leisure & Service segment was 10,996 million yen (down 632 million yen, or 5.4%, year-on-year), and operating profit was 1,772 million yen (down 815 million yen, or 31.5%, year-on-year).

#### (v) Other businesses

In the Other businesses segment, operating revenue was 1,191 million yen (down 648 million yen, or 35.2%, year-on-year), and operating profit was 174 million yen (down 301 million yen, or 63.3%, year-on-year), primarily due to the absence of the strong member acquisition in the affiliated credit card business seen in the previous year.

(2) Overview of financial position for the three months

Total assets as of June 30, 2026, increased 32,642 million yen (3.6%) from the previous fiscal year-end to 942,188 million yen, mainly due to an increase in investment securities and land and buildings for sale despite a decrease in notes and accounts receivable - trade, and contract assets.

Liabilities rose 31,441 million yen (5.6%) from the previous fiscal year-end to 591,423 million yen, mainly due to an increase in interest-bearing debt, despite a decrease in accounts payable for construction contracts.

Net assets grew 1,201 million yen (0.3%) from the previous fiscal year-end to 350,764 million yen, mainly due to the recording of profit attributable to owners of parent and an increase in valuation difference on available-for-sale securities resulting from a rise in the market value of listed shareholdings, despite a decrease due to dividends of surplus.

(3) Explanation of consolidated earnings forecasts and other forward-looking statements

No changes have been made to the consolidated earnings forecasts for the six months ending September 30, 2026, and for the full year ending March 31, 2027, announced on May 12, 2026.

2. Quarterly consolidated financial statements and significant notes thereto

(1) Quarterly consolidated balance sheets

(Millions of yen)

|                                                            | As of March 31, 2026 | As of June 30, 2026 |
|------------------------------------------------------------|----------------------|---------------------|
| <b>Assets</b>                                              |                      |                     |
| Current assets                                             |                      |                     |
| Cash and deposits                                          | 14,759               | 23,148              |
| Notes and accounts receivable - trade, and contract assets | 39,752               | 22,804              |
| Securities                                                 | 504                  | 16                  |
| Land and buildings for sale                                | 165,892              | 176,929             |
| Merchandise                                                | 1,962                | 1,971               |
| Other                                                      | 28,335               | 31,768              |
| Allowance for doubtful accounts                            | -164                 | -28                 |
| Total current assets                                       | 251,042              | 256,612             |
| Non-current assets                                         |                      |                     |
| Property, plant and equipment                              |                      |                     |
| Buildings and structures, net                              | 252,259              | 249,799             |
| Machinery, equipment and vehicles, net                     | 24,464               | 28,259              |
| Land                                                       | 246,397              | 245,615             |
| Leased assets, net                                         | 10,321               | 9,970               |
| Construction in progress                                   | 25,616               | 24,892              |
| Other, net                                                 | 5,012                | 4,866               |
| Total property, plant and equipment                        | 564,072              | 563,405             |
| Intangible assets                                          | 8,240                | 8,162               |
| Investments and other assets                               |                      |                     |
| Investment securities                                      | 63,711               | 91,462              |
| Long-term loans receivable                                 | 69                   | 70                  |
| Deferred tax assets                                        | 1,744                | 1,682               |
| Retirement benefit asset                                   | 7,335                | 7,317               |
| Other                                                      | 13,344               | 13,491              |
| Allowance for doubtful accounts                            | -15                  | -16                 |
| Total investments and other assets                         | 86,190               | 114,008             |
| Total non-current assets                                   | 658,503              | 685,576             |
| Total assets                                               | 909,545              | 942,188             |

(Millions of yen)

|                                                                      | As of March 31, 2026 | As of June 30, 2026 |
|----------------------------------------------------------------------|----------------------|---------------------|
| <b>Liabilities</b>                                                   |                      |                     |
| Current liabilities                                                  |                      |                     |
| Notes and accounts payable - trade                                   | 8,317                | 7,169               |
| Short-term borrowings                                                | 74,459               | 106,820             |
| Current portion of bonds payable                                     | 10,000               | -                   |
| Accounts payable - other                                             | 35,109               | 27,630              |
| Income taxes payable                                                 | 8,240                | 3,980               |
| Advances received                                                    | 23,650               | 24,812              |
| Provision for bonuses                                                | 3,165                | 1,402               |
| Other                                                                | 16,682               | 23,312              |
| Total current liabilities                                            | 179,624              | 195,128             |
| Non-current liabilities                                              |                      |                     |
| Bonds payable                                                        | 90,000               | 110,000             |
| Long-term borrowings                                                 | 208,326              | 203,569             |
| Long-term accounts payable - other                                   | 117                  | 115                 |
| Lease liabilities                                                    | 9,873                | 9,564               |
| Deferred tax liabilities                                             | 6,329                | 7,473               |
| Deferred tax liabilities for land revaluation                        | 30,905               | 30,904              |
| Provision for retirement benefits for directors (and other officers) | 50                   | 48                  |
| Retirement benefit liability                                         | 9,613                | 9,413               |
| Other                                                                | 25,141               | 25,204              |
| Total non-current liabilities                                        | 380,357              | 396,294             |
| Total liabilities                                                    | 559,982              | 591,423             |
| <b>Net assets</b>                                                    |                      |                     |
| Shareholders' equity                                                 |                      |                     |
| Share capital                                                        | 51,466               | 51,466              |
| Capital surplus                                                      | 12,842               | 12,842              |
| Retained earnings                                                    | 237,901              | 237,167             |
| Treasury shares                                                      | -19,917              | -19,918             |
| Total shareholders' equity                                           | 282,292              | 281,557             |
| Accumulated other comprehensive income                               |                      |                     |
| Valuation difference on available-for-sale securities                | 14,940               | 16,754              |
| Revaluation reserve for land                                         | 35,559               | 35,559              |
| Foreign currency translation adjustment                              | 39                   | 37                  |
| Remeasurements of defined benefit plans                              | 8,296                | 8,082               |
| Total accumulated other comprehensive income                         | 58,836               | 60,432              |
| Share acquisition rights                                             | 72                   | 72                  |
| Non-controlling interests                                            | 8,362                | 8,701               |
| Total net assets                                                     | 349,563              | 350,764             |
| Total liabilities and net assets                                     | 909,545              | 942,188             |

(2) Quarterly consolidated statement of income (cumulative) and quarterly consolidated statement of comprehensive income (cumulative)

Quarterly consolidated statement of income (cumulative)

(Millions of yen)

|                                                               | Three months ended<br>June 30, 2025 | Three months ended<br>June 30, 2026 |
|---------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Operating revenue                                             | 72,827                              | 75,163                              |
| Operating expenses                                            |                                     |                                     |
| Operating expenses and cost of sales of transportation        | 47,852                              | 49,015                              |
| Selling, general and administrative expenses                  | 12,014                              | 13,020                              |
| Total operating expenses                                      | 59,866                              | 62,035                              |
| Operating profit                                              | 12,960                              | 13,128                              |
| Non-operating income                                          |                                     |                                     |
| Interest income                                               | 8                                   | 25                                  |
| Dividend income                                               | 565                                 | 997                                 |
| Share of profit of entities accounted for using equity method | -                                   | 24                                  |
| Miscellaneous income                                          | 319                                 | 340                                 |
| Total non-operating income                                    | 894                                 | 1,389                               |
| Non-operating expenses                                        |                                     |                                     |
| Interest expenses                                             | 736                                 | 1,098                               |
| Share of loss of entities accounted for using equity method   | 17                                  | -                                   |
| Miscellaneous expenses                                        | 464                                 | 196                                 |
| Total non-operating expenses                                  | 1,218                               | 1,294                               |
| Ordinary profit                                               | 12,636                              | 13,223                              |
| Extraordinary income                                          |                                     |                                     |
| Gain on sale of non-current assets                            | 665                                 | 699                                 |
| Subsidies                                                     | 227                                 | 216                                 |
| Other                                                         | 5                                   | 1                                   |
| Total extraordinary income                                    | 898                                 | 917                                 |
| Extraordinary losses                                          |                                     |                                     |
| Loss on retirement of non-current assets                      | 28                                  | 178                                 |
| Loss on tax purpose reduction entry of non-current assets     | -                                   | 64                                  |
| Other                                                         | 0                                   | -                                   |
| Total extraordinary losses                                    | 29                                  | 242                                 |
| Profit before income taxes                                    | 13,505                              | 13,897                              |
| Income taxes - current                                        | 3,765                               | 3,799                               |
| Income taxes - deferred                                       | 20                                  | 431                                 |
| Total income taxes                                            | 3,785                               | 4,230                               |
| Profit                                                        | 9,719                               | 9,667                               |
| Profit attributable to non-controlling interests              | 365                                 | 311                                 |
| Profit attributable to owners of parent                       | 9,354                               | 9,355                               |

Quarterly consolidated statement of comprehensive income (cumulative)

(Millions of yen)

|                                                                                   | Three months ended<br>June 30, 2025 | Three months ended<br>June 30, 2026 |
|-----------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Profit                                                                            | 9,719                               | 9,667                               |
| Other comprehensive income                                                        |                                     |                                     |
| Valuation difference on available-for-sale securities                             | 87                                  | 1,868                               |
| Revaluation reserve for land                                                      | 4                                   | 0                                   |
| Remeasurements of defined benefit plans, net of tax                               | -73                                 | -213                                |
| Share of other comprehensive income of entities accounted for using equity method | -62                                 | -2                                  |
| Total other comprehensive income                                                  | -44                                 | 1,651                               |
| Comprehensive income                                                              | 9,675                               | 11,318                              |
| Comprehensive income attributable to                                              |                                     |                                     |
| Comprehensive income attributable to owners of parent                             | 9,303                               | 10,952                              |
| Comprehensive income attributable to non-controlling interests                    | 371                                 | 366                                 |

(3) Notes to quarterly consolidated financial statements

(Notes to segment information, etc.)

I Three months ended June 30, 2025

Disclosure of operating revenue, and profit or loss by reportable segment

(Millions of yen)

|                                              | Transportation | Real estate | Retail distribution | Leisure & Service | Other businesses | Total  | Adjustments (Note) 1 | Amount in consolidated statement of income (Note) 2 |
|----------------------------------------------|----------------|-------------|---------------------|-------------------|------------------|--------|----------------------|-----------------------------------------------------|
| Operating revenue                            |                |             |                     |                   |                  |        |                      |                                                     |
| Operating revenue from external customers    | 23,320         | 22,696      | 13,478              | 11,499            | 1,721            | 72,716 | 110                  | 72,827                                              |
| Intersegment operating revenue and transfers | 470            | 3,683       | 224                 | 129               | 118              | 4,628  | -4,628               | -                                                   |
| Total                                        | 23,791         | 26,380      | 13,703              | 11,629            | 1,840            | 77,345 | -4,517               | 72,827                                              |
| Segment profit                               | 4,435          | 4,956       | 531                 | 2,588             | 476              | 12,988 | -28                  | 12,960                                              |

Notes: 1. Adjustments of segment profit represent eliminations for intersegment transactions and the Company's profit (loss) not allocated to each reportable segment.

2. Segment profit is adjusted with operating profit in the consolidated statement of income.

II Three months ended June 30, 2026

Disclosure of operating revenue, and profit or loss by reportable segment

(Millions of yen)

|                                              | Transportation | Real estate | Retail distribution | Leisure & Service | Other businesses | Total  | Adjustments (Note) 1 | Amount in consolidated statement of income (Note) 2 |
|----------------------------------------------|----------------|-------------|---------------------|-------------------|------------------|--------|----------------------|-----------------------------------------------------|
| Operating revenue                            |                |             |                     |                   |                  |        |                      |                                                     |
| Operating revenue from external customers    | 24,639         | 24,900      | 13,568              | 10,865            | 1,144            | 75,118 | 45                   | 75,163                                              |
| Intersegment operating revenue and transfers | 514            | 3,656       | 195                 | 131               | 47               | 4,545  | -4,545               | -                                                   |
| Total                                        | 25,154         | 28,556      | 13,764              | 10,996            | 1,191            | 79,663 | -4,499               | 75,163                                              |
| Segment profit                               | 5,045          | 5,548       | 708                 | 1,772             | 174              | 13,250 | -122                 | 13,128                                              |

Notes: 1. Adjustments of segment profit represent eliminations for intersegment transactions and the Company's profit (loss) not allocated to each reportable segment.

2. Segment profit is adjusted with operating profit in the consolidated statement of income.

(Notes on significant changes in the amount of shareholders' equity)

No items to report.

(Notes on premise of going concern)

No items to report.

(Notes on quarterly consolidated statement of cash flows)

The Company has not prepared quarterly consolidated statements of cash flows for the three months ended June 30, 2026. Depreciation (including amortization of intangible assets other than goodwill) for the three months ended June 30, 2026, is as follows.

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|              | Three months ended June 30, 2025 | Three months ended June 30, 2026 |
|--------------|----------------------------------|----------------------------------|
| Depreciation | 5,704 million yen                | 6,245 million yen                |

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